Audit & Finance Committee Meeting October 10th, 2024 8:00 A.M.

Jeff Lord, Chair • Patricia Kennedy, Vice Chair • Craig Gelbsman • Andrew Marietta • Tom Armao • Cheryl Robinson • David Rowley •

Jody Zakrevsky, CEO • Meaghan Remillard, Director of Finance and Administration Jordan Allen, Administrative Assistant • Joseph Scott, Bond Counsel Kurt Schulte, Agency Counsel

- 1. Chair's Comments
- 2. Review of Financials
- 3. New and Unfinished Business

2024 Revised COIDA Budget

Revised Projections

REVENUES

Operating Revenues

PILOTS

Advanced Bio-Tech
Cooperstown Center
Corning
Corning Phase III Expansion
Corning Solar
Ford Block LLC (Springbrook)
Hickey Softball Fields
Hillside
Klugo
Northern Eagle
Skyline Hospitalities
ZAED Properties

TOTAL

Rental and Financing Income

139 Commerce Road C.A.D.E. Rachel Frick Int. Food & Policy Research Institute IOXUS Office Rental/Congressman Southern Tier 8

TOTAL

Other Operating Revenue

Administrative Fees - OCCRC Bonds
Bad Debt Recovery
Bank Interest
Misc.
Otsego County Appropriation: Increased by \$25,000

September	Year to Date	2024 Adopted Budget	2023 Year End
\$9,800.00	\$9,800.00	\$9,800.00	\$3,500.00
\$0.00	\$50,000.00	\$50,000.00	\$50,000.00
\$0.00	\$7,791.18	\$7,791.00	\$7,791.00
\$0.00	\$6,000.00	\$6,000.00	\$6,000.00
\$0.00	\$0.00	\$0.00	\$0.00
\$6,267.01	\$6,267.01	\$6,267.01	\$6,267.01
\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$1,500.00	\$1,500.00
\$0.00	\$703.50	\$703.50	\$703.50
\$3,850.00	\$3,850.00	\$3,850.00	\$3,850.00
\$0.00	\$0.00	\$14,350.00	\$0.00
\$0.00	\$2,307.89	\$2,307.89	\$0.00
\$19,917.01	\$86,719.58	\$102,569.40	\$79,611.51

September	Year to Date	2024 Adopted Budget	2023 Year End
\$0.00	\$50,000.00	\$60,000.00	\$50,908.00
\$1,100.00	\$9,900.00	\$13,200.00	\$12,600.00
\$0.00	\$300.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$3,000.00
\$6,562.50	\$57,192.50	\$75,000.00	\$65,000.00
\$0.00	\$0.00	\$0.00	\$0.00
\$200.00	\$1,800.00	\$1,200.00	\$1,200.00
\$7,862.50	\$119,192.50	\$149,400.00	\$132,708.00

2023 Year End	2024 Adopted Budget	Year to Date	September
\$42,905.00	\$42,905.00	\$42,904.75	\$42,904.75
\$0.00	\$0.00	\$0.00	\$0.00
\$70.45	\$85.00	\$176.01	\$16.79
\$0.00	\$0.00	\$0.00	\$0.00
\$275,000.00	\$200,000.00	\$200,000.00	\$0.00
\$317,975.45	\$242,990.00	\$243,080.76	\$42,921.54

Non-Operating Revenues

Investment Earnings	
Foothills Performing Arts Center	
Oneonta Theater	
State Subsidies/Grants	
ESD Railyard Study	
Federal Subsidies/Grants	
ARC - Innovation Acceleration Center:	Inc. of \$9,238
CDBG Admin Fees	
Municipal Subsidies/Grants	
Public Authority Subsidies	

\$1,666.67	\$87,204.52	\$92,438.04	\$156,412.12
672,367.72	\$536,197.36	\$587,397.44	\$686,707.08

2024 Adopted Budget

\$20,000.04

\$55,438.00

\$17,000.00

\$0.00

\$0.00

2023 Year End

\$10,005.02

\$146,407.10

\$0.00

\$0.00

\$0.00

Year to Date

\$15,000.03

\$65,870.49

\$6,334.00

\$0.00

\$0.00

September

\$1,666.67

\$0.00

\$0.00

\$0.00 \$0.00

2024 Draft COIDA Budget

TOTAL

TOTAL REVENUE

OPERATING EXPENSES

Salaries and Wages: decreased by \$11,517 Other Employee Benefits: decreased by \$10700

DBL

Other Benefits

FICA

SUTA

Payroll Service

Interns

September	Year to Date	2024 Adopted Budget	2023 Year End
\$14,902.38	\$138,307.94	\$260,971.00	\$238,140.00
\$1,236.40	\$9,836.94	\$21,000.00	\$10,000.00
\$7.20	\$75.60		
\$55.57	\$538.18		
\$1,139.95	\$11,039.63		
\$35.28	\$930.89		
\$123.94	\$1,421.14		
\$0.00	\$0.00		
\$16,138.78	\$148,144.88	\$281,971.00	\$248,140.00

Professional Service Contracts

Anjo Construction Barton & Loguidice BST/Jim Lozano Capital Energy Partners CBRE Real Estate Appraisal Elan Planning ESD/DEC Fry Fyter Hodgson Russ Hunt Engineering Keystone Associates Kurt D. Schulte Mostert, Manzanero & Scott **MVEDD** NYS DOT NYS EDC Paperkite - Website Maintenance

TOTAL

Advertising and Marketing

Otsego County Chamber of Commerce Marketing Memberships/Subscriptions Conference, Meetings

Travel, Lodge, Meals

Supplies and Materials

Office Cleaning Office Supplies

STEPRDB

Computer, Phones, Copier

Copier Finance Charge

Data/Wifi/Internet - Spectrum Otsego Telephone

Computer/Software

Leased Office Space

TOTAL

Insurance

Disability Benefits Non-Profit PA Non-Profit Umbrella NYFIF Property Insurance Workmans Comp

2023 Year End	2024 Adopted Budget	Year to Date	September
\$22,171.0	\$0.00	\$49,400.00	\$49,400.00
\$12,216.7	\$3,000.00	\$1,290.00	\$0.00
\$14,475.0	\$17,000.00	\$8,650.00	\$750.00
\$12,250.0	\$0.00	\$22,500.00	\$0.00
\$6,500.0	\$3,250.00	\$6,500.00	\$0.00
\$0.0	\$0.00	\$0.00	\$0.00
\$5,000.0	\$0.00	\$1,110.00	\$0.00
\$1,538.3	\$1,500.00	\$1,155.00	\$570.00
\$23,823.8	\$10,000.00	\$0.00	\$0.00
\$6,294.9	\$0.00	\$11,085.52	\$7,938.06
\$3,464.4	\$5,000.00	\$3,470.38	\$89.50
\$26,216.3	\$0.00	\$0.00	\$0.00
\$5,197.5	\$2,500.00	\$0.00	\$0.00
\$8,650.0	\$10,000.00	\$8,700.00	\$0.00
\$5,000.0	\$5,000.00	\$5,000.00	\$0.00
\$0.0	\$0.00	\$550.00	\$0.00
\$5,000.0	\$5,000.00	\$6,000.00	\$0.00
\$0.0	\$1,500.00	\$250.00	\$0.00
\$7,000.0	\$7,000.00	\$15,200.00	\$0.00
\$164,798.0	\$70,750.00	\$140,860.90	\$58,747.56

2023 Year End	2024 Adopted Budget	Year to Date	September
\$360.00	\$250.00	\$200.00	\$200.00
\$41,726.64	\$35,000.00	\$0.00	\$0.00
\$200.00	\$0.00	\$2,555.31	\$1,097.20
\$1,000.00	\$2,000.00	\$750.00	\$0.00
\$1,500.00	\$1,500.00	\$1,093.64	\$0.00
\$2,050.00	\$2,500.00	\$1,649.00	\$0.00
\$1,950.83	\$1,700.00	\$3,076.37	\$49.99
\$2,149.96	\$2,100.00	\$1,666.65	\$244.14
\$3,579.40	\$4,080.00	\$3,477.81	\$304.95
\$595.00	\$700.00	\$500.00	\$0.00
\$228.00		\$0.00	\$0.00
\$57,540.04	\$52,000.00	\$37,050.03	\$4,116.67
\$112,879.87	\$101,830.00	\$52,018.81	\$6,012.95

September	Year to Date	2024 Adopted Budget	2023 Year End
		\$42,500.00	\$38,766.65
\$0.00	\$819.70		
\$0.00	\$32,290.29		
\$943.67	\$12,215.28		
\$0.00	\$0.00		
\$387.18	\$3,475.44		
\$0.00	\$1,369.00		
\$1,330.85	\$50,169.71	\$42,500.00	\$38,766.65

Utilities and Maintenance				
139 Commerce Electric	\$0.00	\$0.00	\$0.00	\$0.00
139 Commerce Gas	\$0.00	\$0.00	\$0.00	\$0.00
189 Main Street	\$421.49	\$4,298.42	\$6,200.00	\$4,877.76
General Maintenance	\$3,100.00	\$3,100.00	\$10,000.00	\$1,841.24
Oneonta Business Park Electric	\$97.77	\$1,182.06	\$1,350.00	\$1,286.80
Oneonta Business Park Mowing	\$3,000.00	\$6,200.00	\$3,000.00	\$5,622.50
Soccer Field Maintance/Richfield WS	\$0.00	\$309.05	\$5,000.00	
TOTAL	\$6,619.26	\$15,089.53	\$25,550.00	\$13,628.30
Filing, Legal Ads, Misc.	\$115.00	\$446.70	\$500.00	\$500.00
TOTAL	\$115.00	\$446.70	\$500.00	\$500.00
Interest: LOC	\$0.00		\$0.00	\$0.00
TOTAL	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL EXPENDITURES	\$88,964.40	\$406,730.53	\$523,101.00	\$578,712.91
NET	\$16,596.68	\$129,466.83	\$64,296.44	\$107,994.17

2025 Draft COIDA Budget

Revised Projections

REVENUES

Operating Revenues

PILOTS

Advanced Bio-Tech (2022-2037)
Asteri Cooperstown, LLC.
Cooperstown Center (2015-2040)
Corning (2018-2034)
Corning Phase III Expansion (2021-2037)
Corning Solar
Ford Block LLC. (2022-2048)
Hillside (2015-2029)
Klugo (2013-2024)
Northern Eagle (2013-2026)
Skyline Hospitalities (2023-2035)
ZAED Properties (2022-2038)

TOTAL

Rental and Financing Income

139 Commerce Road C.A.D.E. Int. Food & Policy Research Institute IOXUS Office Rental Southern Tier 8

TOTAL

Other Operating Revenue

Administrative Fees - OCCRC Bonds
Bad Debt Recovery
Bank Interest
CD/MMA Interest
Misc.
Otsego County Appropriation

2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
\$9,800.00	\$9,800.00	\$9,800.00	\$99,780.00
\$238,000.00	\$0.00	\$0.00	\$0.00
\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
\$7,791.00	\$7,791.00	\$7,791.00	\$7,791.00
\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
\$0.00	\$0.00	\$0.00	\$0.00
\$6,267.01	\$6,267.01	\$6,267.01	\$6,267.01
\$1,500.00	\$1,500.00		\$1,500.00
\$0.00	\$703.50	\$703.50	\$703.50
\$3,850.00	\$3,850.00	\$3,850.00	\$3,850.00
\$14,350.00	\$14,350.00	\$0.00	\$0.00
\$2,307.89	\$2,307.89	\$2,307.89	\$23,935.29
\$339,865.90	\$102,569.40	\$86,719.40	\$199,826.80

2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
\$64,050.00	\$60,000.00	\$50,000.00	\$50,908.00
\$13,200.00	\$13,200.00	\$9,900.00	\$12,600.00
\$0.00	\$0.00	\$0.00	\$3,000.00
\$78,750.00	\$75,000.00	\$57,192.50	\$65,000.00
\$600.00	\$0.00	\$0.00	\$0.00
\$2,400.00	\$1,200.00	\$1,800.00	\$1,200.00
\$159,000.00	\$149,400.00	\$118,892.50	\$132,708.00

2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
\$42,905.00	\$42,905.00	\$42,905.00	\$42,905.00
\$0.00	\$0.00	\$0.00	\$0.00
\$200.00	\$85.00	\$176.01	\$70.45
\$28,555.00	\$0.00		\$3,144.92
\$0.00	\$0.00	\$34,908.12	\$0.00
\$200,000.00	\$200,000.00	\$200,000.00	\$275,000.00
\$271,660.00	\$242,990.00	\$277,989.13	\$321,120.37

Non-Operating Revenues

	2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
Investment Earnings				
Foothills Performing Arts Center	\$20,000.04	\$0.00	\$8,333.35	\$10,005.02
Oneonta Theater	\$0.00	\$0.00	\$0.00	\$0.00
State Subsidies/Grants				
ESD Railyard Study	\$0.00	\$0.00	\$0.00	\$146,407.10
Federal Subsidies/Grants				
ARC - Innovation Acceleration Center	\$0.00	\$55,438.00	\$65,870.49	\$0.00
CDBG Admin Fees	\$15,000.00	\$17,000.00	\$6,334.00	\$0.00
EDA - Richfield Springs	\$725,461.00	\$0.00	\$0.00	\$0.00
Municipal Subsidies/Grants				
Public Authority Subsidies				
TOTAL	\$760,461.04	\$72,438.00	\$80,537.84	\$156,412.12
TOTAL REVENUE	\$1,530,986.94	\$567,397.40	\$564,138.87	\$810,067.29

2025 Draft COIDA Budget

OPERATING EXPENSES

Salaries and Wages
Other Employee Benefits

DBL Other Benefits **FICA SUTA**

Payroll Service

Interns

TOTAL

Professional Service Contracts

Anjo Construction Barton & Loguidice BST/Jim Lozano Capital Energy Partners CBRE Real Estate Appraisal **ESD** Fry Fyter Hodgson Russ **Hunt Engineers**

Keystone Associates Kurt D. Schulte

Mostert, Manzanero & Scott

MRB Group **MVEDD** NYS EDC

Paperkite - Website Maintenance

STEPRDB

TOTAL

Advertising and Marketing

Otsego County Chamber of Commerce Marketing

Memberships/Subscriptions

Conference, Meetings Travel, Lodge, Meals

Supplies and Materials

Office Cleaning Office Supplies

Computer, Phones, Copier

Copier Finance Charge

Data/Wifi/Internet - Spectrum

Otsego Telephone Computer/Software

Leased Office Space

TOTAL

2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
\$268,800.13	\$260,971.00	\$138,307.94	\$238,140.00
\$59,530.00	\$21,000.00	\$9,836.94	\$10,000.00
		\$75.60	
		\$538.18	
		\$11,039.63	
		\$930.89	
		\$1,421.14	
\$328,330.13	\$281,971.00	\$148,144.88	\$248,140.00

2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
\$755,700.00	\$0.00	\$88,936.74	\$22,171.00
\$3,000.00	\$3,000.00	\$1,290.00	\$12,216.75
\$10,200.00	\$17,000.00	\$8,650.00	\$14,475.00
\$0.00	\$0.00	\$22,500.00	\$12,250.00
\$0.00	\$3,250.00	\$0.00	\$6,500.00
\$0.00	\$0.00	\$0.00	\$0.00
\$1,500.00	\$1,500.00	\$1,155.00	\$1,538.30
\$10,000.00	\$10,000.00	\$0.00	\$23,823.82
\$127,050.00	\$0.00	\$24,028.47	\$6,294.92
\$5,000.00	\$5,000.00	\$3,470.38	\$3,464.41
\$0.00	\$0.00	\$0.00	\$26,216.39
\$2,500.00	\$2,500.00	\$0.00	\$5,197.50
\$10,000.00	\$10,000.00	\$8,700.00	\$8,650.00
\$0.00	\$0.00	\$0.00	\$16,500.00
\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
\$6,000.00	\$5,000.00	\$6,000.00	\$5,000.00
\$1,250.00	\$1,500.00	\$250.00	\$42,705.55
\$7,200.00	\$7,000.00	\$15,200.00	\$6,000.00
\$944,400.00	\$70,750.00	\$185,180.59	\$218,003.64

\$360.00	\$200.00	\$250.00	\$250.00
\$41,726.64	\$0.00	\$35,000.00	\$35,000.00
\$200.00	\$2,555.31	\$0.00	\$2,800.00
\$1,000.00	\$750.00	\$2,000.00	\$2,000.00
\$1,500.00	\$1,093.64	\$1,500.00	\$1,500.00
\$2,050.00	\$1,649.00	\$2,500.00	\$2,500.00
\$1,950.83	\$3,076.37	\$1,700.00	\$1,700.00
\$2,149.96	\$1,666.65	\$2,100.00	\$2,100.00
\$3,579.40	\$3,477.81	\$4,080.00	\$4,100.00

\$700.00

\$52,000.00

\$101,830.00

\$0.00

2025 Draft Budget 2024 Adopted Budget

\$700.00

\$52,000.00

\$104,650.00

\$0.00

2023 Year's End

\$595.00

\$228.00

\$57,540.04

\$112,879.87

YTD

\$500.00

\$37,050.03

\$52,018.81

\$0.00

	2025 Draft Budget	2024 Adopted Budget	YTD	2023 Year's End
Insurance	\$45,050.00	\$42,500.00		\$38,766.65
Disability Benefits			\$819.70	
Non-Profit PA			\$32,290.29	
Non-Profit Umbrella			\$12,215.28	
NYFIF			\$0.00	
Property Insurance			\$3,475.44	
Workmans Comp			\$1,369.00	
TOTAL	\$45,050.00	\$42,500.00	\$50,169.71	\$38,766.65
Utilities and Maintenance				
139 Commerce Electric	\$0.00	\$0.00	\$0.00	\$0.00
139 Commerce Gas	\$0.00	\$0.00	\$0.00	\$0.00
189 Main Street	\$6,200.00	\$6,200.00	\$4,298.42	\$4,877.76
General Maintenance	\$10,600.00	\$10,000.00	\$3,100.00	
Oneonta Business Park Electric	\$1,350.00	\$1,350.00	\$1,182.06	\$1,286.80
Oneonta Business Park Mowing	\$7,000.00	\$3,000.00	\$6,200.00	\$2,784.76
Soccer Field Maintance/Richfield WS	\$5,300.00	\$5,000.00	\$309.05	\$407.86
TOTAL	\$30,450.00	\$25,550.00	\$15,089.53	\$9,357.18
Filing, Legal Ads, Misc.	\$500.00	\$446.70	\$500.00	\$500.00
TOTAL	\$500.00	\$446.70	\$500.00	\$500.00
	00.00	00.00	40.00	
Interest: LOC	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL EXPENDITURES	\$1,453,380.13	\$523,047.70	\$451,103.52	\$627,647.34
NET	\$77,606.81	\$44,349.70	\$113,035.35	\$182,419.95

County of Otsego Industrial Development Agency Balance Sheet

Sept '24 vs Sept '23

		Sep-24		Sep-23		Change
ASSETS	-	· · · · · · · · · · · · · · · · · · ·				
Current Assets						
Bank Accounts						
2000000 Community Bank Checking		472,464.47		827,364.65		-354,900.18
2000001 Petty Cash		100.00		100.00		0.00
2000010 Community Bank - Security Dep.		15,060.73		15,059.22		1.51
2020000 Community Bank CD		369,659.11		369,659.11		0.00
2020002 Community Bank CD #2		400,000.00				400,000.00
2051000 NBT Money Market		4,374.81		237,875.97		-233,501.16
2051001 NBT CD		235,000.00				235,000.00
2051050 Community Bank Money Market		4,026.09		4,025.69		0.40
Total Bank Accounts	\$	1,500,685.21	\$	1,454,084.64	\$	46,600.57
Accounts Receivable						
11000 *Accounts Receivable		0.00		3,592.90		-3,592.90
Total Accounts Receivable	\$	0.00	\$	3,592.90	-\$	3,592.90
Other Current Assets						
3950000 Notes Receivable		159,312.12		179,312.16		-20,000.04
3983000 Accrued Interest Receivable1		4,050.00				4,050.00
4400006 Due from Other Entities		112,598.85		0.00		112,598.85
4800102 Prepaid Insurance		3,992.92		0.00		3,992.92
4800103 Prepaid Other		0.00		3,616.67		-3,616.67
6080000 Reserve for Bad Debt		-159,312.12		-179,312.16		20,000.04
Total Other Current Assets	\$	120,641.77	\$	3,616.67	\$	117,025.10
Total Current Assets	\$	1,621,326.98	\$	1,461,294.21	\$	160,032.77
Fixed Assets						
1010101 Land Pony Farm		465,794.69		465,794.69		0.00
1010103 Land - Richfield		82,926.80		82,926.80		0.00
1010110 Land - Soccer Hall Property		681,190.00		681,190.00		0.00
1010120 Building - Soccer Hall of Fame		1,649,608.91		1,649,608.91		0.00
1010125 Improvements - Soccer Property		23,600.00		19,500.00		4,100.00
1020000 Siemens Building (original)		572,706.52		572,706.52		0.00
1030101 Impvmts PF 1990 to 2006		550,485.70		550,485.70		0.00
1030102 Imprvmts - PF - Rail Siding		226,056.85		226,056.85		0.00
1030103 Improvements - Siemens 2000		55,297.30		55,297.30		0.00
1030105 Improvements - Leased Office		1,476.60		1,476.60		0.00
1030200 Imprvmts RS 2001 to 2004		154,416.48		154,416.48		0.00
1030300 Improvements - Siemens 2006 &						
Beyond		105,522.00		105,522.00		0.00
1040000 Machinery & Equipment		105,491.89		105,491.89		0.00
1040010 Furniture & Fixtures		44,312.82		44,312.82		0.00
1050146 Engineering - RS 2006		4,644.60		4,644.60		0.00
1060000 Copier Lease		7,036.44		8,565.46		-1,529.02
1120000 Accum Deprec - Bldg		-553,889.45		-510,419.77		-43,469.68
1150000 Accum Dep - Incubator		-524,909.12		-512,133.94		-12,775.18
1160000 Accum Deprec- Office Equip		-167,869.01		-165,482.38		-2,386.63
Total Fixed Assets	\$	3,483,900.02	_	3,539,960.53	-\$	56,060.51
TOTAL ASSETS	\$	5,105,227.00	\$	5,001,254.74	\$	103,972.26

LIABILITIES AND EQUITY

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Accounts Payable				
6000000 Accounts Payable	35,616.55	29,063.37		6,553.18
Total Accounts Payable	\$ 35,616.55	\$ 29,063.37	\$	6,553.18
Other Current Liabilities				
6000010 Security Deposit - IOXUS	15,035.14	15,035.14		0.00
6030000 Due to Other Entities	-2,628.00	0.00		-2,628.00
6040000 Copier Lease Liability	6,861.62	8,565.46		-1,703.84
Total Other Current Liabilities	\$ 19,268.76	\$ 23,600.60	-\$	4,331.84
Total Current Liabilities	\$ 54,885.31	\$ 52,663.97	\$	2,221.34
Total Liabilities	\$ 54,885.31	\$ 52,663.97	\$	2,221.34
Equity				
32000 Retained Earnings	387,751.37	57,870.83		329,880.54
9090000 Fund Balance	4,768,038.00	4,768,038.00		0.00
Net Income	-105,447.68	122,681.94		-228,129.62
Total Equity	\$ 5,050,341.69	\$ 4,948,590.77	\$	101,750.92
TOTAL LIABILITIES AND EQUITY	\$ 5,105,227.00	\$ 5,001,254.74	\$	103,972.26

County of Otsego Industrial Development Agency Profit and Loss

Sept. 2024 & YTD '24 vs YTD '23

	Sep-24		YTD 2024	YTD 2023		Change
Income						-
9800105 Interest Income - Bank Accts		6.79	121.62	4,456.38		-4,334.76
9800110 Interest Income - CDs				7,818.09		-7,818.09
9800200 Other Revenue			200,000.00	275,000.00		-75,000.00
9800210 Bad Debt Recoveries		1,666.67	15,000.03	6,666.68		8,333.35
9800260 Administrative Fees		42,904.75	49,942.25	30,771.43		19,170.82
9800400 Grants			10,432.00	11,727.42		-1,295.42
9800600 Bond Application Fees		-3,675.00				
9800506 PILOT Fee Annual		19,917.01	85,746.08	187,496.08		-101,750.00
9807500 Rents		7,862.50	114,589.50	100,508.00		14,081.50
Total Income	\$	68,682.72	\$ 475,831.48	\$624,444.08	-\$	148,612.60
Gross Profit	\$	68,682.72	\$ 475,831.48	\$624,444.08	-\$	148,612.60
Expenses						
5220100 Marketing & Promotion				25,000.00		-25,000.00
5220101 Advertising				430.00		-430.00
5220102 Legal Ads			152.33	725.10		-572.77
5220106 Sponsorships			6,200.00	5,200.00		1,000.00
5220200 Office Supplies & Expense		119.30	6,347.45	5,496.21		851.24
5220205 Computer/Systems		394.45	6,224.01	19,982.49		-13,758.48
5220210 Leased Office Space		4,116.67	37,050.03	32,933.36		4,116.67
5220211 Utilities		97.77	5,965.96	5,038.10		927.86
5220220 Telephone			539.99	595.00		-55.01
5220301 Travel / Lodging / Meals			1,093.64	1,053.33		40.31
5220303 Conferences/Meetings			750.00	3,385.00		-2,635.00
5220400 Insurance		1,330.85	34,366.33	35,195.42		-829.09
5220460 Wages and Salaries		14,902.38	138,307.94	152,588.41		-14,280.47
5220462 SUTA		35.28	930.89	1,302.57		-371.68
5220463 FICA		1,139.95	11,039.63	11,967.56		-927.93
5220465 DBL		-7.20	-75.60	-96.00		20.40
5220466 Payroll Service		123.94	1,418.14	1,369.63		48.51
5220501 Professional Fees		58,658.06	226,653.44	92,665.37		133,988.07
5220559 General Maintenance		3,100.00	9,410.00	3,552.50		5,857.50
5220700 Interest Expense		35.00	45.31			45.31
5220950 Grants and Eco. Dev Expense		1,000.00	1,000.00	2,000.00		-1,000.00
5221100 Depreciation		7,531.14	67,780.26	67,780.26		0.00
5222222 Benefits		-55.57	-538.18	-711.85		173.67
5222450 Memberships/Dues/Subscriptions		297.20	26,437.59	34,209.68		-7,772.09
5222500 Other Expenses		80.00	80.00	100.00		-20.00
5222550 Filing/Recording/Search fees			100.00			100.00
Total Expenses	\$	92,899.22	\$ 581,279.16	\$501,762.14	\$	79,517.02
Net Operating Income		(\$24,216.50)	(\$105,447.68)	\$122,681.94		(\$228,129.62)
Net Income		(\$24,216.50)	(\$105,447.68)	\$122,681.94		(\$228,129.62)