Cheryl Robinson, Chair * David Rowley, Vice Chair * Jeffrey Lord, Treasurer * Tom Armao, Secretary Craig Gelbsman * Patricia Kennedy * Andrew Marietta * James Seward

Jody Zakrevsky, CEO * Joseph Scott, Bond Counsel * Kurt Schulte, Counsel * Meaghan Remillard, Dir. of Finance and Administration* Nasim Vargha, Administrative Assistant

The Mission of Otsego Now is to transform Otsego County's economy so that it can provide a prosperous livelihood for all its residents by attracting and retaining business investment from established and growing firms that will bring high-paying skilled jobs to our community.

COIDA BOARD AGENDA THURSDAY, MAY 23RD, 2024

- ROLL CALL
- CHAIR'S REMARKS
- APPROVAL OF MEETING MINUTES
 - April 25th COIDA Board Meeting Minutes
 - May 9th Audit & Finance Committee Meeting Minutes and Project Committee Meeting Minutes
- REPORT OF THE AUDIT & FINANCE COMMITTEE AND TREASURER
- BILLS AND COMMUNICATIONS
- REPORT OF THE PROJECTS COMMITTEE
- NEW AND UNFINISHED BUSINESS
 - NYS PUBLIC SERVICE COMMISSION PUBLIC HEARING DATE
- PUBLIC COMMENT PERIOD
- EXECUTIVE SESSION (IF NEEDED)
- ADJOURNMENT

COUNTY OF OTSEGO INDUSTRIAL DEVELOPMENT AGENCY

APRIL 25th, 2024

MEETING MINUTES

CALL TO ORDER

Chair, C. Robinson, called to order the meeting of COIDA at 8:00 am. M. Remillard conducted roll call and determined there was a quorum. Voting members present included:

Cheryl Robinson Jeffrey Lord Craig Gelbsman ** James Seward David Rowley Patricia Kennedy* Andrew Marietta*

Absent Board Member(s): Tom Armao

Also, in attendance:

STAFF

Jody Zakrevsky, **CEO** Meaghan Remillard, **Director of Finance and Administration** Nasim Vargha **Administrative Assistant** Kurt Schulte, **Agency Counsel (v)**

GUESTS

Bryan Shaughnessy, **City of Oneonta Resident**** Chip Holmes, **City of Oneonta Resident** Luisa Montanti, **City of Oneonta Resident**

(v) – virtual

* - joined after start of meeting

** - left before end of meeting

CHAIR'S REMARKS

C. Robinson moved immediately onto the agenda.

PUBLIC COMMENTS

C. Robinson welcomed guests and moved directly into the public comment period. B. Shaughnessy, L. Montanti, and C. Holmes gave public comments regarding development in downtown Oneonta.

MEETING MINUTES

C. Robinson presented the meeting minutes from the March 28th COIDA board meeting. She also presented the March 28th and October 26th ORYLDC minutes as well as the April 11th Audit & Finance, Governance, and Project Committee minutes. Board members were given a copy of the minutes prior to the meeting for review.

D. Rowley made a motion to approve the meeting minutes. The motion was seconded by J. Lord and was approved by the remaining members present.

COMMITTEE REPORTS

- Audit & Finance The Audit & Finance Committee meeting was held on April 11th, 2024. Audit & Finance Committee Chair J. Lord let the draft minutes stand as the report.
- ♦ Governance Committee The Governance Committee meeting was held on April 11th, 2024.
- Projects Committee The Projects Committee meeting was held on April 11th, 2024.

BILLS & COMMUNICATIONS

M. Remillard reviewed the bills to be paid. She noted that the Amazon bill was for part of the new Polycom meeting system that was purchased. She also explained that the City of Oneonta water/sewer bill was for 139 Commerce Road and will be reimbursed by Burr Truck and Apple Converting. Under deposits, M. Remillard noted that Worms Waste Not is a new tenant that will be renting office space from Otsego Now.

J. Lord made a motion to approve the payment of bills. J. Seward seconded the motion, and it was approved by the remaining members.

NEW BUSINESS / UNFINISHED BUSINESS

Carson Power LLC: J. Zakrevsky reported that the County received another solar request from Carson Power LLC. The County directed the company to the IDA.

<u>Roundhouse Road Pavement:</u> J. Zakrevsky explained that the County has given approval for the Highway Department to pave Roundhouse Road. The current estimate is \$200,000.

<u>Anjo Construction Start Date:</u> J. Zakrevsky reported that Anjo Construction would like to start construction on June 1st. He will meet with Anjo Construction, HUNT Engineering and Keystone Engineers to determine a start date.

<u>Clearance of Land on Roundhouse Road</u>: J. Zakrevsky met with Larry Stevens, of Stevens Excavating, to discuss the clearance of land on Roundhouse Road.

Cooperstown Housing Project: The board discussed a housing project in Cooperstown that may be interested in a PILOT agreement.

RESOLUTIONS

There were no Resolutions for this meeting.

ADJOURNMENT

D. Rowley made a motion to adjourn the meeting of the IDA board at 8:35am.

UPCOMING MEETING SCHEDULE

- COIDA/OCCRC Audit & Finance Committee Meeting / Projects Committee Meeting May 9th, 2024
- COIDA/OCCRC Board Meeting May 23th, 2024

*All meetings are held at the Otsego Now offices at 189 Main Street, Oneonta. NY. 13820, unless otherwise specified.

COUNTY OF OTSEGO INDUSTRIAL DEVELOPMENT AGENCY OTSEGO COUNTY CAPITAL RESOURCE CORPORATION

AUDIT & FINANCE COMMITTEE MAY 9TH, 2024 MEETING MINUTES

CALL TO ORDER

The COIDA and OCCRC's joint Audit & Finance Committee meeting was called to order at 8:03am at the Otsego Now offices at 189 Main Street in Oneonta, NY. Members present included:

Jeffrey Lord **(v)** Craig Gelbsman Patricia Kennedy David Rowley **(v)** Andrew Marietta **(v)*** Tom Armao *

Absent Member(s): James Seward, Cheryl Robinson

Also, in attendance:

<u>STAFF</u>

Jody Zakrevsky, **CEO** Meaghan Remillard, **Director of Finance and Administration** Nasim Vargha, **Administrative Assistant**

(v) – virtual

* - arrived after start of meeting

CHAIR'S COMMENTS

J. Lord, Chair of the Audit & Finance Committee, was virtual so P. Kennedy led the meeting. She moved immediately into the agenda.

REVIEW OF FINANCIALS

P. Kennedy reviewed the agency's financials. J. Zakrevsky noted that the annual appropriation from the County was received. He added that the financials also showed the purchase of the Polycom meeting system.

D. Rowley asked if the Oneonta Railyards should be under "Fixed Assets" in the financial reports. M. Remillard replied that she would look into it.

NEW AND UNFINISHED BUSINESS

There was no New/Unfinished Business for this meeting.

ADJOURNMENT

There being no further business to discuss, the Audit & Finance committee meeting was adjourned at 8:07am.

UPCOMING MEETING SCHEDULE

The next Audit & Finance Committee meeting is June 13th, 2024 at 8:00am.

COUNTY OF OTSEGO INDUSTRIAL DEVELOPMENT AGENCY OTSEGO COUNTY CAPITAL RESOURCE CORPORATION

PROJECTS COMMITTEE May 9th, 2024 MEETING MINUTES

CALL TO ORDER

The COIDA and OCCRC's joint Projects Committee meeting was called to order at 8:07am at the Otsego Now offices at 189 Main Street in Oneonta, NY. Members present included:

Tom Armao David Rowley **(v)** Craig Gelbsman Jeffrey Lord **(v)** Andrew Marietta **(v)** Patricia Kennedy

Absent members: Cheryl Robinson, James Seward

Also, in attendance:

STAFF Jody Zakrevsky, **CEO** Meaghan Remillard, **Director of Finance and Administration** Nasim Vargha, **Administrative Assistant**

(v) – virtual

CHAIR'S REMARKS

Projects Chair, T. Armao, moved immediately into the agenda.

CEO REPORT OF PROJECTS

<u>Richfield Springs</u>: J. Zakresvsky reported that the start date for construction will be between June 1st and June 15th. He is still awaiting a date for the Public Service Commission public hearing regarding the extension of natural gas. D. Rowley asked if they would install the gas line before hearing the PSC decision. J. Zakrevsky clarified that Anjo Construction's bid did not include the installation of the gas line because NYSEG wanted to install it themselves.

NEW/UNFINISHED BUSINESS

There was no New/Unfinished Business for this meeting.

ADJOURNMENT

There being no further business to discuss, the Projects Committee meeting was adjourned at 8:13am. The motion was approved by the remaining members present.

UPCOMING MEETING SCHEDULE

The next Projects Committee meeting will be held on June 13th, 2024 at 8:00am.

COIDA EXPENSES	
4/25/24 - 5/22/2024	

Vendor	Amount Due	Due Date	Reimbursable?	Notes
Barton & Loguidice	\$810.00			grant administration services
NYSDOT	\$550.00			RS work permit

COIDA TOTAL \$1,360.00

COIDA PAID EXPENSES

		4/2	5/24 - 5/22/24
Vendor	Amount	Date Paid	Notes
Jim Lozano	\$800.00	29-Apr	april accounting services
Jim Lozano	\$800.00	29-Apr	may accounting services
Southern Tier 8	\$7,200.00	2-May	2023 ST8 membership
Melex	\$4,116.67	9-May	may rent
Edie Halstead	\$374.00	9-May	jan-feb office cleaning
First Bankcard	\$1,037.83	9-May	room at otesaga, polycom system, sending documents
NYSEG PF	\$114.50	9-May	PF street lighting
NYSEG HQ	\$310.66	9-May	189 main st utilities
Hummel's	\$49.99	9-May	paper
Great America	\$174.83	9-May	copier agreement
Philadelphia Insurance	\$4,654.70	9-May	non profit umbrella, non profit package

 _	
COIDA DEPOSITS	
4/25/24 - 5/22/2024	

Vendor	Amount	Date of Deposit	Notes
IOXUS	\$6,562.50	1-May	april rent
Apple Conveerting	\$5,000.00	2-May	may rent
Foothills	\$1,666.67	2-May	april loan repayment
CADE	\$1,100.00	2-May	may rent
Burr Truck	\$518.00	2-May	City of Oneonta water/sewer bill (january-august)
Southern Tier 8	\$200.00	2-May	may rent

TOTAL \$15,047.17





AND FAMILY PEOPLE TO CREATE MEANINGFUL LIVES FOR THEMSELVES OTSEGO COUNTY AND TO FOSTER OPPORTUNITIES FOR INSPIRES PROGRESS IN ECONOMIC DEVELOPMENT IN OTSEGO NOW'S VISION IS TO BE THE VIBRANT FORCE THAT

AVAILABLE SITES TO MARKET, A PROACTIVE MARKETING PLAN TO TARGETED SUCCEED. STABLE AND GROWING REVENUES, INCREASED AND QUALITY STAFF, INDUSTRIES. TO ACT ON THIS MISSION, OTSEGO NOW MUST HAVE THE RESOURCES TO



GOALS

OPPORTUNITIES AND DEVELOP A FAVORABLE ENVIRONMENT IN WHICH BUSINESSES WILL CONTINUE TO LOCATE, GROW, AND CREATE A RANGE OF NEW JOB TO ENTICE ECONOMICALLY DIVERSE INDUSTRIES TO MOVE TO OTSEGO COUNTY

BUILD AN ECONOMICALLY DIVERSE, OPPORTUNITY-RICH, GLOBALLY **REGIONAL STRENGTHS TO CAPITALIZE ON UNIQUE REGIONAL STRENGTHS TO** COMPETITIVE INDUSTRIAL ECOSYSTEM TO ENCOURAGE BUSINESSES GROWTH AND RETENTION WHILE ELEVATING

BUSINESS, INDUSTRY, AND COMMUNITY. CULTIVATE A SUSTAINABLE, PROFITABLE SETTING FOR NEW INVESTMENTS IN TO ENSURE RESOURCES FOR CONTINUED SUCCESS OF AREA ENTERPRISES AND



STRATEGY 1:

- Invest in Infrastructure and Competitiveness: Invest in all communities, programs that ensure the County's competitiveness including rural communities and Oneonta, as well as projects and
- sewer investments in Richfield Springs, paving roundhouse Road in and launch a new focus on rural communities. This includes water and Infrastructure: continue to make strategic investments in infrastructure Oneonta (both 2024).

2024	2025	2026
Complete Richfield Springs Industrial Park		
Otsego County to Pave Roundhouse Road		
IDA to Pave Stadium Circle Drive		



 COMPETITIVENESS: OTSEGO NOW WITH THE HELP OF
SOUTHERN TIER 8, WILL INVEST IN PROGRAMS AROUND HIGH-**QUALITY INTERNET AND CELL SERVICE**

	2024
ST8 To complete cell coverage surveys	2025
Grant applications to extend service to Otsego County.	2026



STRATEGY 2: INCR	STRATEGY 2: INCREASE REVENUES TO SUPPORT NEW STAFF	JPPORT NEW STAFF
2024	2025	2026
County Appropriation Increased by \$125,000	County Appropriation Increased by \$100,000	Total County Appropriation at \$300,000
New Housing Pilot in Cooperstown	: one-time fee of \$235,000	Annual Pilot payment of \$16,660
10 Private Investors donating \$5,000	\$50,000	\$75,000



OTSEGO **NOW** 2

STRATEGY 3: LAUNCH PROGRAMS TO RETAIN AND ATTRACT TALENT

Talent:

college graduates, immigrants, non-college grads, and trades/professions. This is to be undertaken by the innovation/acceleration center. 0 Be the Global Talent Magnet: Launch programs to retain and attract talent, including

Otsego County companies to retain young talent post-graduation. Work with Dr. Stephens at Hartwick on internship programs. 0 College Students: Create a new internship program to connect college students and

to stay in the County. International: Scale the Global Entrepreneur in Residence Program to enable immigrants

Hire New PT Marketing/Innovation Center Director	2024
Develop New Pro-Active Marketing Campaign	2025
Implement Pro-Active Marketing campaign	2026



IDENTIFY SECTORS TO ENTICE TO COME TO OTSEGO COUNTY:

- Lengthen Our Lead: Advance bold leadership in life sciences and healthcare, advanced manufacturing and robotics, and the application of AI for all key sectors.
- Life Sciences/Healthcare 3.0: In coordination with Colleges and hospitals, entire life sciences ecosystem to tackle big opportunities around innovation, health equity, and affordability.
- Advanced Manufacturing/Robotics: Capitalize on the Northeast Microelectronics Commons Coalition Hub to strengthen our advanced electronics manufacturing and robotics ecosystems.
- Convene an AI strategic task force and develop programs to support AI adoption in our leading sectors such as education, electronics, and financial services.

Attend Trade Shows for above	Hire Deputy Marketing Person to Research and Solicit New Companies	2024
Attend Trade Shows	1 New Business	2025
Attend Trade Shows	1 New Business	2026



SUMMARY OF KEY STRATEGIC PLAN ACTIVITIES

₽	Strategy	2024 Roadmap	Update/Status
Ц	Invest in Infrastructure and Competitiveness	Complete Richfield Springs Industrial Park	Scheduled for completion in October 2023.
4	Invest in Infrastructure and Competitiveness	Otsego County to Pave Roundhouse Road	
4	Invest in Infrastructure and Competitiveness	IDA to Pave Stadium Circle Drive	Need to determine whether pave or oil and stone.
2	Increase Revenues to Support New Staff	County Appropriation Increased by \$125,000	Requesting an additional \$100,000 in 2025.
2	Increase Revenues to Support New Staff	New Pilot: 217 Main St site in Cooperstown: one-time fee of \$235,000 – Annual Fee of \$16,660	
ω	Launch Programs to Retain and Attract Talent	Hire New PT Marketing/Innovation Center Director	
ω	Launch Programs to Retain and Attract Talent	Hire Deputy Marketing Person to Research and Solicit New Companies	
ω	Launch Programs to Retain and Attract Talent	Attend Trade Shows for above	



KEY PERFORMANCE METRICS

Metric	Target	YTD 2024
Business Outreach	25	10
Community Presentations	10	ω
Industry Events	ω	2
Business Attraction & Retention Leads	10	6
Available Sites*	13	11





STAFFING UPDATES

Role	Role Status	Role Type	Important Updates/Notes
CEO	Existing	Ħ	In the succession planning process
Finance & Operations Director	Existing	Ħ	Transition PARIS reporting responsibilities and engaging in 4-year budgeting process to assess and understand operational finances.
Administrative Assistant	Existing	РТ	Notice has been given for 5/31/2024. Posting for position immediately to allow for transition. Evaluating need for position to be full-time.
Economic Development Director	New	되	Evaluating benefits and operational revenues to support addition of job role. Treasurer reviewing 4-year budget developed.
Marketing & Innovation Center Director	New	되	Evaluating direction of the innovation center and, therefore, the responsibilities of this role.



4 YEAR BUDGET

\$74,318.28	\$84,360.24	\$77,110.31	\$50,546.44	NET
\$607.834.66	\$590.295.70	\$573.745.63	\$549.451.00	Total Expenditures
\$500.00	\$500.00	\$500.00	\$500.00	Filings, Legal Ads, Misc.
\$30,430.46	\$28,707.98	\$27,083.00	\$25,550.00	Utilities and Maintenance
\$58,596.87	\$52,647.68	\$47,302.50	\$42,500.00	Insurance
\$101,830.00	\$101,830.00	\$101,830.00	\$101,830.00	Operating Costs
\$68,700.00	\$68,700.00	\$68,700.00	\$\$75,900.00	Professional Service Contracts
\$347,777.33	\$337,910.03	\$328,330.13	\$303,171.00	Salaries and Wages
				Operating Expenses
\$682,152.94	\$674,655.94	\$650,855.94	\$599,997.44	Total Revenue
\$47,000.04	\$47,000.04	\$47,000.04	\$102,438.04	Non-Operating Income
\$342,990.00	\$342,990.00	\$342,990.00	\$242,990.00	Other Operating Income
\$173,637.00	\$166,140.00	\$159,000.00	\$152,000.00	Renal & Financing Income
\$118,525.90	\$118,525.90	\$101,865.90	\$102,569.40	Operating Revenues PILOTS
2027	2026	2025	2024	CATEGORIES

2024 -2027 COIDA Budget

Revised April 30, 2024



PROJECT TRACKER

25 completed Total Investment Completed: \$34,546,500.00

19 active Total Investment Anticipated: \$119,181,320.00

3 on-hold

3 Withdrawn



MK-1 Installa DM-1 Digital		AG-2 Hala		PLAN-O Oppo	Lofts-1 Dietz	FB-1 Ford	PPE-1 Prote	ME-1 Micro	RS-2 Richf	RS-1 Ande	SPS-1 Syste	BB-1 Broo	C-3 Corni	C-2 Corni	C-1 Corni	CDBG-2 Coop	CDBG-1 Custo	AQ-2 Demo	AQ-1 Road	SITE-E Devel		SITE-E Oneo														m m
Installation of Signs Digital Marketing	Community Geothermal	Meat Processing	Steiner Meat Facility	Opportunity Zone Study	Dietz Street Lofts	Ford Building Restoration	Protective Equipment	Micro-Enterprise Grants	Richfield Ind. Park	Andela Products Exp.	Systematic Power Systems	Brooks Bottling	Corning Plant Expansion	Corning Solar Array	Corning Plant Exp. 1	perstown Distillery	Custom Electronics	Demolition of House	Acquisition of 159 Pony Farm Road	Development)	ATTA ATTAILESS PAIN LOTE	Oneonta Rail Yards Oneonta Business Park (Site	evus Site nta Rail Yards nta Rusiness Park (Site	Wi-Fi Hotspots Schenewus Site Oneonta Rail Yards Oneonta Business Park (Site	Master Plan for RR Wi-fi Hotspots Scheneous Site Oneonta Bail Yards Oneonta Business Park (Site	Roundhouse Resurfacing Master Plan for RR Wi-fi Hotspots Schenevus Site Oneonta Business Park (Site	Railyard Market Study Roundhouse Resurfacing Master Plan for RR Wi-fi Hotspots Schenevus Site Oneonta Business Park (Site	Oneonta Airport Study Railyard Market Study Roundhouse Resurfacing Master Plan for RR Mi-fi Hotspots Schemevus Site Schemevus Site Oneonta Business Park (Site	Railyards Study Oneonta Airport Study Railyard Market Study Roundhouse Resurfacing Master Plan for RR Master Plan for RR Wi-fi Hotspots Schenevus Site Schenevus Site Oneonta Business Park (Site	Route 205 Study Railyards Study Oneonta Airport Study Railyard Market Study Roundhouse Resurfacing Master Plan for RR Master Plan for RR Wi-fi Hotspots Scheneuus Site Oneonta Business Park (Site	Oneonta Comp Plan Route 205 Study Railyards Study Oneonta Airport Study Roundhouse Resurfacing Master Plan for RR Master Plan for RR Wi-fi Hotspots Schemetus Site Oneonta Business Park (Site	Cooperstown Comp Plan Oneonta Comp Plan Route 205 Study Railyards Study Oneonta Airport Study Roundhouse Resurfacing Master Plan for RR Master Plan for Study Master Plan for Study Master Plan for RR Master Plan for RR	Richfield Springs Comp Plan Cooperstown Comp Plan Oneonta Comp Plan Route 205 Study Railyard Market Study Oneonta Airport Study Roundhouse Resurfacing Master Plan for RR Master Plan for RR Master Plan for RR Wi-fi Hotspots Scheneyus Site Oneonta Business Park (Site	band eld Springs Comp Plan erstown Comp Plan -205 Study urds Study urds Study nta Airport Study mouse Resurfacing er Plan for RR evons She Hotspots Hotspots Hotspots Hotspots Hotspots Hotspots	Soccer Fields/OYSA Broadband Richfield Springs Comp Plan Cooperstown Comp Plan Oneonta Comp Plan Route 205 Study Railyard Market Study Oneonta Airport Study Raundhouse Resurfacing Roundhouse Resurfacing Master Plan for RR Master Plan for RR	Siemens Building Soccer Fields/OYSA Broadband Richfield Springs Comp Plan Cooperstown Comp Plan Oneonta Comp Plan Route 205 Study Railyard Market Study Raundhouse Resurfacing Master Plan for RR Master Plan for RR Mister Plan for RR Mister Plan for Study Coneonta Business Park (Site
\$ 3,200.00 \$ 62,500.00	nknow	,000.00	100,000.00	\$ 250,000.00	\$7,000,000.00	\$ 5,200,000.00	\$ 50,000.00	\$ 200,000.00	\$ 2,400,000.00	\$ 4,930,000.00	\$ 14,000,000.00	\$ 14,000,000.00	\$ 18,000,000.00	\$ 1,200,000.00	\$ 12,000,000.00	\$ 70,000.00	\$ 2,200,000.00	\$ 26,700.00	\$ 57,000.00	\$ -		\$ 1,100,000.00		4	4	ц.	<u>ب</u>	4	4	<u>د</u>		<u>ب</u>	н н н н н н н н н н н н н н н н н н н	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1		1, knc
\$ 10,000.00		\$ 200,000.00		\$ 250,000.00	\$ 900,000.00	\$ 600,000.00	\$ 25,000.00	\$ 200,000.00	\$ 1,525,000.00	\$ 950,000.00	\$ 1,000,000.00	\$ 1,750,000.00	\$ 750,000.00	, \$	\$ 1,000,000.00	\$ 200,000.00	\$ 750,000.00							\$ 307,000.00								10	10	10	10	
≺ z		Y	Y	Y	Y	Y	Y	Y	Y	Y	Y	NY	NY	Y	Y	Y	γ	z	z	z		~	× ×	~ ~ ~	~ ~ ~ z	~ ~ ~ z z	~ ~ z z z	~ ~ ~ z z z ~	< < < z z < <	< < < z z < < <	< < < z z < < <	< < < < < < < < < < < < < < < < < < <	~ ~ ~ Z Z Z ~ ~ ~ ~ ~ ~	~ ~ ~ z z z ~ ~ ~ ~ ~ ~	< < z z z < < < < < z z	<
COMPLETE ACTIVE	ACTIVE	ON HOLD	COMPLETE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	ACTIVE	COMPLETE	COMPLETE	ACTIVE	ACTIVE	COMPLETE	COMPLETE	ACTIVE		ACTIVE	ON HOLD	ACTIVE ON HOLD ACTIVE	ACTIVE ON HOLD ACTIVE	ACTIVE	COMPLETE COMPLETE COMPLETE ACTIVE	COMPLETE COMPLETE COMPLETE ACTIVE ON HOLD	COMPLETE COMPLETE COMPLETE COMPLETE ACTIVE ACTIVE	COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE ACTIVE ACTIVE	COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE ACTIVE ACTIVE	COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE ACTIVE	COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE	ON HOLD COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE ON HOLD	ACTIVE	ACTIVE ACTIVE ON HOLD COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE COMPLETE ON HOLD
Marketing Marketing	STUDY	BUSINESS	BUSINESS	STUDY	HOUSING	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	BUSINESS	SITE	SITE	SITE		SITE	SITE	INITIATIVE SITE SITE	SITE	SITE INITIATIVE SITE	PLAN SITE SITE INITIATIVE SITE	PLAN PLAN SITE SITE SITE	PLAN PLAN SITE SITE SITE SITE	PLAN PLAN PLAN SITE SITE SITE	PLAN PLAN PLAN PLAN SITE SITE SITE	PLAN PLAN PLAN PLAN PLAN SITE SITE SITE	PLAN PLAN PLAN PLAN PLAN PLAN PLAN SITE SITE SITE	INITIATIVE PLAN PLAN PLAN PLAN PLAN PLAN PLAN SITE SITE SITE	SITE	BUILDING SITE INITIATIVE PLAN PLAN PLAN PLAN PLAN PLAN SITE SITE SITE
Signs insalled at indusrial site	NYSERDA Feasibility Study	Project Un Hold	Project Complete	Study by ST8		Decision to be Made 2021 Q1	Ongoing	Continue Drawdowns	Waiting on Business Commit.	Waiting on Financials	Close on Pilot and Sales Tax	Pilot Application Started	Pilot Application Started	Project Completed.	Ongoing Annual Pilot Payments	Project to Be Closed out 2021 Q1	Project to Be Closed out 2021 Q1	House Demolition	House Acquistion to add to Oneonta Business Park	Marketing to Realtors	For Colo Ciano Installad Operation	SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	Project On Hold. SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	Contracts Signed. Waiting for NV 2021 Q2 Project On Hold. SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	New Master Plan and Subdiv. Contracts Signed. Waiting for NV 2021 Q2 Project On Hold. SEQR and Comp Plan Completed. Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	Road Resurfacing New Master Plan and Subdiv. Contracts Signed. Waiting for NV 2021 Q2 Project On Hold. SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021							Plan completed and grant receive Plan completed Road Resurfacing New Master Plan and Subdiv. Contracts Signed. Waiting for NY 2021 Q2 Project On Hold. SEQR and Comp Plan Completed. Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	Assessment of Round III opportu Plan completed and grant receiv Plan completed and grant receiv Plan completed and grant receiv Plan completed and grant receiv Plan completed Road Resurfacing New Master Plan and Subdiv. Contracts Signed. Waiting for Ni 2021 Q2 Project On Hold. Project On Hold. SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	None Assessment of Round III opportui Plan completed and grant receive Plan completed Matting for NV Study Completed New Master Plan and Subdiv. Contracts Signed. Waiting for NV 2021 Q2 Project On Hold. Project On Hold. SEQR and Comp Plan Completed Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021	continue Marketing With Realtors None Assessment of Round III opportunities Plan completed and grant received. Plan completed and grant received. Plan completed and grant received. Plan completed and grant received. Plan completed and grant received. Study Completed Road Resurfacing New Master Plan and Subdiv. Contracts Signed. Waiting for NYDA 2021 Q2 Project On Hold. Clean-Up of Site E 2021 Q2 and Feasibility Study of Community GeoThermal 2021



	- 1 - 7)			OPEN CLOSED	Total
NEW	NEW LEADS			7 5	12
First Contact Date	e Property of Interest	Company	Status		
1/26/2024		ESD Project Diamond: A manufacturing company is pursuing an artificial graphite-based anode active material manufacturing facility. First prioritization is being given to sites that are as "development ready" as possible.	Do not have 150 acres of developable property.	of developable prope	irty.
1/29/2024	Anywhere in Mohawk Valley	ESD Project Bluebird: Existing U.S. company seeking to expand their manufacturing operations in the clean hydrogen industry. They will fabricate a variety of electrode components for an established customer base of multiple PEM and alkaline electrolyzer OEMs in US and Europe.	Submitted 41 Brown Street (Northern Eagle) Property Flyer with specifications.	treet (Northern Eagle ecifications.	Ŭ
1/31/2024		ESD Project Apollo: Manufacturing company is expanding into the solar industry within the United States, with plans to develop a state-of-the-art manufacturing facility in the country.	Do not have a 500,000 square foot facility.) square foot facility.	
2/7/2024	Anywhere in Mohawk Valley	ESD Project Lion 2: Top battery materials manufacturer with over 20 years of experience– specializing in lithium-ion battery materials, daily chemical materials, and specialty chemicals. This project will focus on manufacturing electrolytes and lithium-ion batteries.	Do not meet electrical requirements	requirements.	
2/8/2024	Anywhere in Mohawk Valley	ESD Project Grow Greens: Manufacturer looking to establish a collection of greenhouses with efficient energy sources.	Do not meet gas requirements	rements.	
2/13/2024	Oneonta Business Park	Cannabis Manufacturer: Looking for assistance with state financial incentives.	Preliminary Discussions	S	
2/16/2024 3/18/2024	Oneonta Railyards	Manufacturing company interested in railyards with a concentration on rail access. ESD Project Format: global manufacturing company with a funded project in the energy storage space	Preliminary Discussions Do not meet building sizes or power requirements.	_{IS} sizes or power require	ments.
		They are seeking to locate two manufacturing functions in two facilities. ESD Project Horizon: animal feed manufacturer that is considering NYS for their U.S. expansion.	Need between 275 – 400 acres	100 acres.	
	Oneonta Business Park	Brett Holleran has been working with a company in Delaware. He is trying to get them to look at the Oneonta Business Park. Sent him copies of our recent appraisal.	Very Preliminary Discussions	issions.	
	Oneonta Railyards and Oneonta Business Park	ESD Project Omega: This is an established company with several decades of experience; they are an award-winning sustainable modular construction specialist. Given the growth in the US market, the company is looking to invest here to access market opportunities. The company currently has several customers lined up in the US. The main functions of the facility would include production and assembly. \$100 million investment creation 350 iobs	Submitted both the Oneonta Railyard Site and the Oneonta Business Park Site for consideration on April 25, 2024. FSD requested additional information which was	neonta Railyard Site ar k Site for consideration had information which	nd the n on
	Oneonta Railyards	Received a telephone call from Edward A. Granka, President & Managing Director BBG Mergers & Acquisitions representing a company looking for rail siding.	Preliminary Discussions	22	

2024 ACTIVE LEADS LISTING

Property of Interest	Company	Status
1/26/2024 Anywhere in Mohawk Valley.	ESD Project Diamond: A manufacturing company is pursuing an artificial graphite-based anode active material manufacturing facility. First prioritization is being given to sites that are as "development ready" as possible.	Do not have 150 acres of developable property.
1/29/2024 Anywhere in Mohawk Valley.	ESD Project Bluebird : Existing U.S. company seeking to expand their manufacturing operations in the clean hydrogen industry. They will fabricate a variety of electrode components for an established customer base of multiple PEM and alkaline electrolyzer OEMs in US and Europe.	Submitted 41 Brown Street (Northern Eagle) Property Flyer with specifications.
1/31/2024	ESD Project Apollo: Manufacturing company is expanding into the solar industry within the United States, with plans to develop a state-of-the-art manufacturing facility in the country.	Do not have a 500,000 square foot facility.
2/7/2024 Anywhere in Mohawk Valley	ESD Project Lion 2: Top battery materials manufacturer with over 20 years of experience– specializing in lithium-ion battery materials, daily chemical materials, and specialty chemicals. This project will focus on manufacturing electrolytes and lithium-ion batteries.	Do not meet electrical requirements.
2/8/2024 Anywhere in Mohawk Valley	ESD Project Grow Greens: Manufacturer looking to establish a collection of greenhouses with efficient energy sources.	Do not meet gas requirements.
2/13/2024 Oneonta Business Park	Cannabis Manufacturer: Looking for assistance with state financial incentives.	Preliminary Discussions

2/16/2024 Oneonta Railyards	Manufacturing company interested in railyards with a concentration on rail access.	Preliminary Discussions
2/16/2024	Reached out to Norfolk Southern, ESD and DOT.	Concern: natural gas requirements.
2/21/2024	Norfolk Southern Wants Discussion with Company.	requirements.
2/26/2024	Company meeting to discuss zoom meeting with Norfolk Southern.	
4/14/2024	Reached out to company – no response. Mike Batorini of New Holland came down to	Awaiting purchase offer.
5/7/2024	meet with JZ and Board Member Rowley.	
3/18/2024	ESD Project Format : global manufacturing company with a funded project in the energy storage space. They are seeking to locate two manufacturing functions in two facilities.	Do not meet building sizes or power requirements.
4/01/2024	ESD Project Horizon: animal feed manufacturer that is considering NYS for their U.S. expansion.	Need between 275 – 400 acres.
4/10/2024 Oneonta Business Park	Brett Holleran has been working with a company in Delaware. He is trying to get them to look at the Oneonta Business Park. Sent him copies of our recent appraisal.	Very Preliminary Discussions.
4/23/2024 Oneonta Railyards and Oneonta Business Park	ESD Project Omega: This is an established company with several decades of experience; they are an award-winning sustainable modular construction specialist. Given the growth in the US market, the company is looking to invest here to access market opportunities. The company currently has several customers lined up in the US. The main functions of the facility would include production and assembly. \$100 million investment creating 350 jobs.	Submitted both the Oneonta Railyard Site and the Oneonta Business Park Site for consideration on April 25, 2024. ESD requested additional information
4/30/24	Received a telephone call from Edward A.	which was supied on May 1,2024. Preliminary
Oneonta Railyards	Granka, President & Managing Director BBG Mergers & Acquisitions representing a company looking for rail siding.	Discussions